

### Summary of Reserves Position

		2017	2018	2019	2020	2021	2022	Reason	Planned Use
	Classification	£m	£m	£m	£m	£m	£m		
General	Contingency	5.60	8.80	9.10	9.30	9.60	9.60	3% of NRB. Held to mitigate against unknown and unexpected events. Will fund Operation Stack, public order, major investigation costs that are not expected or to fund initial costs of major disruption/ disaster response (i.e. flooding) before applying for Bellwin Scheme	This is the minimum level of reserves we would be expected to hold. Therefore there is no planned use of these reserves. However, the increase in the net budget means this reserve will increase over the medium term.
Funding Volatility	Planned	6.00	4.20	0.00	0.00	0.00	0.00	Policing receives one year settlements. This makes it difficult to forecast future spending levels. The last few years have also included the Home Office re-working the funding formula for Police Funding which has yet to be implemented which may impact on our level of funding. There are also unknown costs from national projects that may fall on the policing budget (such as ESN) either as a direct cost or as a top slice from government. This reserve is held to support the budget in times of funding changes (both increases and decreases) to avoid precipitous decisions being made.	This reserve is planned to be used during 2018/19 for supporting the budget.
Insurance	Contingency	3.10	3.10	3.10	3.10	3.10	3.10	This reserve is held to cover our potential liabilities in any insurance claim. In order to keep our insurance premiums at a reasonable level we self insure to a significant degree. This level is suggested by our Insurance advisors as an appropriate amount to keep in reserve should we incur a large insurance claim.	This is the minimum level of reserves we have been advised to hold by our advisors. There is no planned use of this reserve as it mitigates against large insurance claims of which we currently do not have any. Therefore there is no planned use of these reserves over the medium term. This may fluctuate over the medium term depending on our advisors advice
Change Management	Planned	17.00	10.79	6.21	3.11	0.11	0.00	With changing demand and resourcing levels the Force are undergoing significant change. This reserve is held to fund projects that will enhance policing in Kent and provide financial savings to the organisation. It helps mitigate the impact of redundancies and ill-health retirements on the ongoing revenue budget. This reserve also funds our partner authorities in their attempts to increase the tax base and reduce fraud in council tax collection.	This fund will be used over the medium term to cover estimated costs of ill health and redundancies, investment into recruiting new police officers and assisting our partners in increasing the council tax base and reduce fraud,
Investment Reserve	Planned	28.90	17.17	20.49	7.76	8.78	1.26	This reserve funds the capital and revenue investment in our investment programme	This reserve is planned to be used over the medium term. It will fund the investment programme for Kent Police.
Police and Crime Commissioner	Planned	0.00	0.00	0.20	0.10	0.00	0.00	This reserve holds funds set aside from the PCCs budget to fund innovative projects to help transform policing and fund local PCC priorities	This is planned to be used on supporting the recruitment of police officers.
POCA	Planned	0.90	0.90	0.90	0.90	0.90	0.90	Proceeds of Crime Act reserve is a reserve for the portion of the Proceeds of Crime that Kent Police receive under the act. This can be used to fund our POCA investigators and to fund community projects through the Property Fund.	There are currently no definite plans for this reserve so it has been set aside to cover any shortfall in funding for our POCA investigators
<b>Total Reserves</b>		<b>61.50</b>	<b>44.96</b>	<b>40.00</b>	<b>24.27</b>	<b>22.49</b>	<b>14.86</b>		